# OBJECTIVES OF THE QUALITY CONTROL SYSTEM FOR CONSTRUCTION AND INSTALLATION OPERATIONS IN VIETNAM

Thai Nguyen<sup>1</sup>, Antonina Yudina<sup>2</sup>

<sup>1,2</sup> Saint Petersburg State University of Architecture and Civil Engineering Vtoraja Krasnoarmejskaja st., 4, St. Petersburg, Russia

<sup>2</sup>Corresponding author: yudinaantonina2017@mail.ru

## Abstract

**Introduction**: The quality control system for construction and installation operations pursues six objectives: completion on time; completion on budget; compliance with the design documents, codes, and standards; safe operations; improvement of skills and experience; environment protection. **Purpose of the study**: To evaluate reliability of the objectives, correlation between them, and ranking of their priorities within the quality control system for construction and installation operations in Vietnam. **Methods**: The objectives were evaluated by means of a questionnaire survey conducted in Vietnam, using a five-level scale, based on the reliability coefficient  $\alpha$ , correlation coefficient *r* and mean value *M*. The sample size was 184. **Results**: According to the results of the questionnaire survey conducted in Vietnam, homogeneity and correlation between the following objectives was observed: compliance with the design documents, codes, and standards; safe operations; improvement of skills and experience; completion on time; completion on budget; environment protection. The objectives were ranked between two groups of respondents by their experience and roles based on the sample size.

## Keywords

Quality control, construction, system, construction and installation operations, Vietnam.

## Introduction

To consider factors affecting quality of construction operations (Nguyen, Yudina, 2017), a quality control system shall be developed as the contractor influences quality but does not participate in quality control system development (Low, Peh, 1996). As for Vietnam, such quality control system is especially important (Yudina, Nguyen, 2018). Quality control is a part of quality management focused on fulfilling quality requirements (ISO 9000:2015). Quality control primarily deals with issues relating to conformance to the plans and specifications (Low, Ong, 2014). In the field of construction, quality control involves quality assurance with regard to construction of buildings and structures by building contractors with efficient control at all stages of construction product manufacturing (Badyin et al., 2011). In other words, quality requirements represent

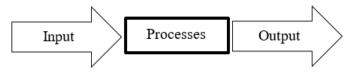


Figure 1. Main components of a system.

the objective of the quality control system, which is quality control over construction and installation operations. Any system includes three main components: input, process, and output (Figure 1).

Output of the quality control system for construction and installation operations is desired results, or system objectives. Those objectives can include the following: consumer-oriented objective, employee-oriented objective, society-oriented objective, and key operating results (Maslov, Vylgina, 2006). In particular, objectives of the quality control system in construction can include the following: completion on time ( $G_1$ ); completion on budget ( $G_2$ ); compliance with the design documents, codes, and standards ( $G_3$ ); safe operations ( $G_4$ ); improvement of skills and experience ( $G_5$ ); environment protection ( $G_6$ ) (Arditi, Gunaydin, 1997; Cooke, Williams, 2009; Rogalska et al., 2007).

# Methods and materials

Polling in the form of a questionnaire was used. The questionnaire prepared by one of the authors of the paper was distributed to employees in the construction industry in Vietnam. Six objectives of the quality control system were graded on a five-level scale (1 - not important, 2 — less important, 3 — important, 4 — very important, 5 most important). As a result, 184 responds were obtained.

# **Results and discussion**

# Evaluating reliability of the objectives

Reliability of the objectives  $(G_1, G_2, G_3, G_4, G_5, G_6)$  was evaluated using the Cronbach's alpha coefficient ( $\alpha$ ) as the coefficient a represents a measure of internal consistency, or homogeneity of a measuring scale (Cronbach, 1951; Nasledov, 2013):

$$\alpha = \frac{k \cdot r}{1 + (k - 1) \cdot r}$$

where k is the number of scale points, r is a mean coefficient of correlation between each item and the sum of other items. The value of  $\alpha > 0.9$  = excellent;  $\alpha > 0.8$  = good;  $\alpha > 0.7$  = acceptable;  $\alpha > 0.6$  = questionable;  $\alpha >$  $0.5 = \text{poor}; \alpha < 0.5 = \text{unacceptable}$ . The obtained value of  $\alpha$  = 0.860 (Table 1) indicates internal consistency, or homogeneity, of the objectives.

Table 1. Cronbach's alpha coefficient.

No.	Objec-	Adjusted correla- Cronbach's		Cronbach's
	tives	tion between the	alpha with	alpha
		item and the total	the item	
		score	excluded	
1	G,	0.686	0.830	
2	G <sub>2</sub>	0.685	0.830	
3	G₃	0.490	0.862	0.860
4	$G_4$	0.723	0.823	0.000
5	G₅	0.697	0.828	
6	G <sub>6</sub>	0.631	0.840	

#### Correlation between the objectives

The correlation between the objectives  $(G_{\gamma}, G_{\gamma}, G_{\gamma})$  $G_4$ ,  $G_5$ ,  $G_6$ ) was measured using the Pearson correlation coefficient  $r_{yy}$ :

$$r_{xy} = \frac{\sum (X_i - \overline{X})(Y_i - \overline{Y})}{\sqrt{\sum (X_i - \overline{X})^2 (Y_i - \overline{Y})^2}}$$

Here  $X_i, Y_i, \overline{X}, \overline{Y}$  are variables' values and their mean.

If  $r_{xy} \rightarrow 1$ , X and Y have a positive linear correlation; if  $r_{xy} \rightarrow -1$ , then X and Y have a negative linear correlation; if  $r_{xy} = 0$ , then X and Y do not correlate. The correlation level  $|r_{xy}| = 0.3-0.4$  indicates weak correlation,  $|r_{xy}| = 0.5-0.75 - \text{good correlation}$ ,  $|r_{xy}| = 0.8-0.05$ 

0.8-0.95 – very good correlation,  $|r_{xy}| = 1$  shows the deterministic nature (Efimov, 2003).

Table 2. Correlation between the objectives.

Objec- tives	G,	G <sub>2</sub>	G <sub>3</sub>	G₄	G <sub>5</sub>	G <sub>6</sub>
G,	1	0.752	0.357	0.505	0.476	0.510
<b>G</b> <sub>2</sub>	0.752	1	0.360	0.556	0.537	0.404
G <sub>3</sub>	0.357	0.360	1	0.462	0.429	0.371
G <sub>4</sub>	0.505	0.556	0.462	1	0.654	0.595
G <sub>5</sub>	0.476	0.537	0.429	0.654	1	0.587
G <sub>6</sub>	0.510	0.404	0.371	0.595	0.587	1

The "completion on time"  $(G_1)$  and "completion on budget" ( $G_{2}$ ) objectives have a strong correlation with the correlation coefficient |r| = 0.752 (Table 2), demonstrating that completion on time will allow staying on budget. And vice versa, if the "completion on budget"  $(G_2)$  objective is achieved, then the "completion on time" ( $G_1$ ) objective will be achieved as well.

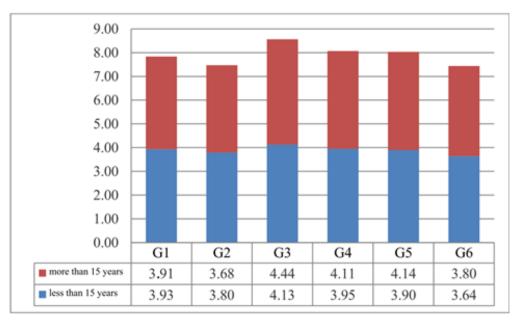


Figure 2. Ranking of the quality control system objectives based on experience of the respondents.

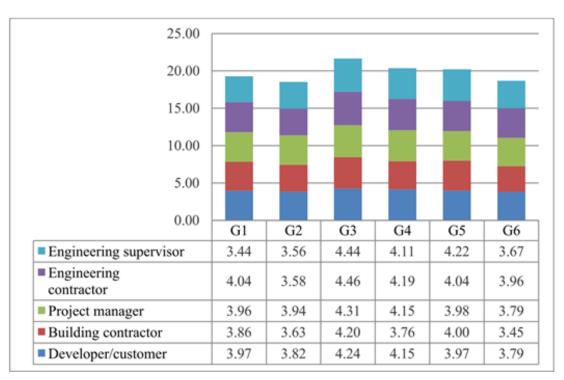


Figure 3. Ranking of the quality control system objectives based on roles of the respondents.

The "compliance with the design documents, codes, and standards" ( $G_3$ ) objective closely correlates with the "safe operations" ( $G_4$ ) objective ( $|\mathbf{r}| = 0.462$ ) and the "improvement of skills and experience" ( $G_5$ ) objective ( $|\mathbf{r}|= 0.429$ ) (Table 2). This correlation shows that if the "compliance with the design documents, codes, and standards" ( $G_3$ ) objective is achieved, employees will work safely and improve their skills and experience. At the same time, safe operations as well as improved skills and experience will ensure better compliance with the design documents, codes, and standards.

The "safe operations" ( $G_4$ ) objective correlates with the "improvement of skills and experience" (G5) objective, with the correlation coefficient  $|\mathbf{r}| = 0.654$  (Table 2). According to this dependence, if employees work safely, their skills and experience will improve, i.e. qualified personnel will work under safer conditions.

The "environment protection" ( $G_6$ ) objective correlates with the "safe operations" ( $G_4$ ) objective ( $|\mathbf{r}| = 0.595$ ) and the "improvement of skills and experience" ( $G_5$ ) objective ( $|\mathbf{r}| = 0.587$ ) (Table 2). According to this dependence, the "environment protection" ( $G_6$ ) objective can be achieved only when employees work safely and improve their skills.

### Ranking of the objectives

The objectives  $(G_1, G_2, G_3, G_4, G_5, G_6)$  were evaluated by five levels, their mean value was calculated as follows:

$$M = \frac{\sum_{i=1}^{N} w_i}{N}$$

where *M* is the mean value;  $w_i$  is the evaluation level (w = 1-5), *N* is the sample size (N = 184).

The objectives were ranked using three criteria: experience of the respondents, roles of the respondents, and total score. 52.2% respondents (n = 96) had more than 15 years of experience, and 47.8% (n = 88) had less than 15 years of experience. Both groups agree that "compliance with the design documents, codes, and standards" ( $G_3$ ) is the primary objective of the quality control system for construction and installation operations. In the meantime, such quality control system has a minor effect on the "completion on budget" ( $G_2$ ) and "environment protection" ( $G_6$ ) objectives (Figure 2).

The respondents had the following roles: building contractor (27.72%), project manager (26.09%), developer/customer (18.48%), engineering contractor (14.13%) and engineering supervisor (4.89%) (Table 3).

No.	Role	Number of respon- dents, n	Per cent, %	Cumulative %
1	Building con- tractor	51	27.72	27.72
2	Project man- ager	48	26.09	53.80
3	Developer/cus- tomer	34	18.48	72.28
4	Engineering contractor	26	14.13	86.41
5	Engineering supervisor	9	4.89	91.30
6	Other	16	8.70	100.0
	Total ( <i>N</i> )	184	100.0	

Table 3. Roles of respondents.

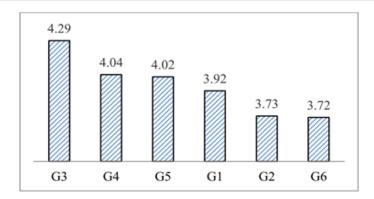


Figure 4. Ranking of the objectives in the quality control system for construction and installation operations based on the data of the questionnaire survey conducted in Vietnam.

The objectives were evaluated in the entire sample size (N = 184). The hierarchy of the quality control system objectives includes: compliance with the design documents, codes, and standards ( $G_3$ ); safe operations ( $G_4$ ); improvement of skills and experience ( $G_5$ ); completion

on time  $(G_1)$ ; completion on budget  $(G_2)$ ; environment protection  $(G_6)$  (Figure 4).

## Conclusions

Rankings of the objectives by experience, by roles and in the entire sample size give similar results. Assurance of compliance with the design documents, codes, and standards represents the primary objective of the quality control system for construction and installation operations in Vietnam. This objective correlates with the "safe operations" ( $G_{a}$ ) and the "improvement of skills and experience" ( $G_{s}$ ) objectives. Therefore, to achieve it, it is necessary to provide safe labor conditions and have plans for skills improvement in place. This objective can meet the requirements of consumers (Nguyen, Yudina, 2017) and employees in accordance with the quality control mechanism in the construction industry in Vietnam (Yudina, Nguyen, 2018). Its achievement provides a basis for achievement of quality in construction and installation operations at a construction facility in Vietnam.

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# ЦЕЛИ СИСТЕМЫ КОНТРОЛЯ КАЧЕСТВА СТРОИТЕЛЬНО-МОНТАЖНЫХ РАБОТ В УСЛОВИЯХ ВЬЕТНАМА

Тхай Хиеп Нгуен<sup>1</sup>, Антонина Федоровна Юдина<sup>2</sup>

<sup>1,2</sup> Санкт-Петербургский государственный архитектурно-строительный университет 2-ая Красноармейская ул., 4, г. Санкт-Петербург, Россия

<sup>2</sup>Автор, ответственный за переписку: yudinaantonina2017@mail.ru

## Аннотация

Введение: Система контроля качества строительно-монтажных работ (СМР) состоит из 6 целей: завершение в срок, завершение в рамках бюджета, соответствие проектным документам, кодексу, стандартам, работа в безопасных условиях, совершенствование своих навыков и опыта, а также охрана окружающей среды. Цель исследования: оценить надежность целей, корреляцию между целями и ранжирование приоритетов этих целей в системе контроля качества СМР в условиях Вьетнама. Методы: Цели оценивались по пятиуровневой шкале с помощью анкетирования, проводимого во Вьетнаме, с размером выборки 184, на основе коэффициента надежности α, коэффициента корреляции *г* и среднее значение *М*. Результаты: На основании результатов проведенного анкетирования во Вьетнаме, показана однородность и корреляция между следующими целями: соответствие проектным документам, кодексу, стандартам, работа в безопасных условиях, усовершенствование своих навыков и опыта, завершение в срок, завершение в рамках бюджета, охрана окружающей среды. Цели ранжировались между двумя группами участников опроса по опыту и роли на основе размера выборки.

#### Ключевые слова

Контроль качества, строительство, строительно-монтажные работы, Вьетнам.